



A learning program for supervisors and managers working in Child Welfare or Juvenile Justice.

ABOUT This series of Skill Refreshers highlights each of the coaching skills: presence and listening, reflecting/clarifying, questioning, feedback, and accountability. Learners practice each skill to gain proficiency and confidence in using the Coach Approach with their staff. Learners have the opportunity to engage in a variety of discussions, activities and practice sessions that promote and support mastery of the coaching skills. The Skill Refreshers constitute Phase I of the Advanced Coaching program. Completion of this series of five Skill Refreshers qualifies learners to move on to Phase II of the Advanced Coaching program. Before attending these trainings, learners must complete all prerequisites listed below.

#### BENEFITS

- Continue practicing the coaching skills.
- Receive in-the-moment feedback and support from facilitators.
- Increase their confidence and proficiency in using the coaching skills in their daily practice.

#### **COMPONENTS**

Once enrolled in each Skill Refresher, learners will complete:

Learners will:



An online pre-test.



A two-hour workshop (instructor-led or virtual).



An online post-test.



Completion of all components is necessary to receive a Certificate of Completion.

#### **PREREQUISITES**

Prior to starting this series, learners are required to have completed:

- All components of the Building Coaching Competency learning program (instructor-led or virtual) **or** the instructor-led Building Coaching Competency for Senior Administrators course.
- At least one course within the Building Coaching Competency: Coaching Collaboratives learning program (virtual or instructor-led).

#### **CONTINUING EDUCATION UNITS**

The New York City Administration for Children's Services is recognized by the New York State Education Department's State Board for Social Work as an approved provider of continuing education for licensed social workers #SW-0402. Each Skill Refresher is 2 contact hours/0.2 CEUs. This series in total is 10 contact hours/1 CEU. CEU credit is contingent upon completion of all components.

#### REGISTRATION

Register for this course by logging in to **Cornerstone**, browse for the course name and complete all information. For more information about the ACS Workforce Institute, please contact the Help Desk at **WIhelpdesk@acs.nyc.gov** or call (212) 748-1898.

#### ABOUT ACS WORKFORCE INSTITUTE





A learning program for supervisors and managers working in Child Welfare or Juvenile Justice.

**ABOUT** This learning program reinforces learners' knowledge of the Coaching Process and provides opportunities to practice the Coach Approach through virtual instructor-led workshops and gamification engagement. Learners participate in a unique interactive experience that supports them in successfully implementing coaching with their staff. As the final phase of the Advanced Coaching program, learners who complete this training will receive a Certificate of Completion for the Advanced Coaching Program. Before attending this virtual instructor-led training, learners must complete all course prerequisites listed below.

#### **BENEFITS** Learners will:

• Understand the steps in the Coaching Process and how to apply the Coaching Skills and feel more confident through each step in the Coaching Process.

- Create goals that meet SMART criteria to better support staff in achieving their objectives.
- Differentiate between clarifying the focus and identifying the goal in order to move effortlessly through the Coaching Process.
- Demonstrate the steps in the Coaching Process and receive feedback in real time to support growth.

#### COMPONENTS

Once enrolled in the course, learners will complete:



Part 1: eLearning and Workshop One (W1).



Part 2: eLearning and Workshop Two (W2).



The two parts should be taken sequentially. Completion of all components is necessary to receive a Certificate of Completion.

#### **PREREQUISITES**

Prior to attending this course, learners are required to have completed:

- All components of the foundational Building Coaching Competency learning program.
- At least one Coaching Collaborative (ILT or VILT).
- Phase I of the Advanced Coaching Program (ILT or VILT).
- Phase II of the Advanced Coaching Program (eLearning or ILT).

#### **CONTINUING EDUCATION UNITS**

There are no CEUs associated with this course.

#### REGISTRATION

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#### ABOUT ACS WORKFORCE INSTITUTE

#### **Building Coaching Competency**





A learning program for supervisors and managers working in Child Welfare or Juvenile Justice, or anyone who has the responsibility to guide and continually improve the performance of direct service staff.

# ABOUT This learning program provides learners with coaching skills and strategies aimed at creating a more collaborative, strengths-based culture. The first half of the instructor-led session supports learners in understanding the steps to successful coaching and applying the coaching skills in their supervisory roles. The second half of the session uses simulations to help identify coaching skills and practice incorporating them into everyday work. Learners are not required to have prior formal coaching experience or training. Follow-up coaching support to ensure effective implementation will be available. Before attending this virtual, instructor-led training, learners must complete on online pre-test and an eLearning module introducing the coaching skills, process and mindset.

#### BENEFITS

- Learners will:
  - Be trained to practice effective strategies to create a collaborative, strengths-based culture to support their staff.
  - Be trained how to integrate coaching strategies into supervision to build confidence, boost morale and encourage critical thinking skills among staff members.
  - Be introduced to skills and concepts that contribute to the long-term professional development of supervisors and staff.

PREREQUISITES

There are no prerequisites for this course.

**CONTINUING EDUCATION UNITS** 

The New York City Administration for Children's Services is recognized by the New York State Education Department's

State Board for Social Work as an approved provider of continuing education for licensed social workers #SW-0402. This course is **3.0 contact hours/0.3 CEUs**. CEU credit is

contingent upon completion of all course components.

#### COMPONENTS

Once enrolled in the course, learners will complete:



An online pre-test.



A 30-minute eLearning course.



A half-day, virtual, instructor-led workshop.



An online post-test.



Completion of all components is necessary to receive a Certificate of Completion.

#### REGISTRATION

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#### ABOUT ACS WORKFORCE INSTITUTE

#### **Building Coaching Competency:** Coaching Collaboratives



Sold States			
Virtual ILT			

A learning program for **supervisors and managers working in Child Welfare or Juvenile Justice.** 

ABOUT The Coaching Collaboratives are a follow up to the Building Coaching Competency (BCC) learning program designed to support supervisors and managers as they integrate coaching into their supervisory practice. These virtual workshops provide learners the opportunity to practice coaching, meet with colleagues to discuss successes in coaching, and gain support on how to continue to implement coaching in the workplace. Ongoing support after the workshop includes, but is not limited, to on-site technical assistance. Before attending this virtual, instructor-led training, learners must complete all course prerequisites listed below.

#### BENEFITS

Learners will:

- Increase their confidence in using the six coaching skills and six coaching steps that have been adapted from the coaching approach of the Atlantic Coast Child Welfare Implementation Center and in mastering the coaching process.
- Be trained how to create a coaching community among Child Welfare and Juvenile Justice supervisors and managers.
- Be trained how to bolster an individual's commitment to using the coach approach and support a coaching culture across all sectors of Child Welfare and Juvenile Justice.

#### **COMPONENTS**

Once enrolled in the course, learners will complete:



A two-hour, virtual workshop.



Completion of all components is necessary to receive a Certificate of Completion.

#### **PREREQUISITES**

Prior to attending this course, learners are required to have completed all components of the Building Coaching Competency learning program (instructor-led or virtual) OR the instructor-led Building Coaching Competency for Senior Administrators course.

#### **CONTINUING EDUCATION UNITS**

There are no CEUs associated with this course.

#### REGISTRATION

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#### ABOUT ACS WORKFORCE INSTITUTE

The ACS Workforce Institute (WI) is a state-of-the-art professional development institute that supports child welfare and juvenile justice direct service staff and strengthens their skills as they support and strengthen New York City's families and children. Through partnership with the City University of New York (School of Professional Studies and the Hunter College Silberman School of Social Work), the ACS Workforce Institute offers professional learning initiatives that move beyond the classroom to enhance skill development for new and seasoned ACS and provider agency staff.

#### Foundations of Motivational Interviewing: Communicating to Build Partnerships





A learning program for **direct service staff**, **supervisors and managers working in Child Protection**, **Prevention**, **Foster Care and Juvenile Justice**. **Direct service staff and supervisors in Child Protection**, **Prevention and Foster Care are required to attend**.

ABOUT This learning program is an update of the previous Motivational Interviewing: A Strengths-Based Practice and Foundational Motivational Interviewing (MI) courses. In this course, learners strengthen their capacity to use MI towards building partnerships. Learners examine their own style of communication and how it impacts the thoughts of others regarding change. Learners demonstrate their ability to listen to the perspectives of families and caregivers to shape how questions are asked, accurately identify their needs, and help draw out their own ideas for ways to change. Using scenarios and group exercises, learners hone their ability to cultivate strengths-based conversations, model affirmations, and make effective reflections.

#### BENEFITS

- Learners will:
  - Define MI in a way that underscores its guiding nature and demonstrates its guiding aspects.
  - Describe the spirit and four fundamental tasks of MI.
  - Identify and demonstrate MI OARS (Open-Ended Questions, Affirmations, Reflections and Summaries) microskills.
  - Recognize "change talk" and "sustain talk" in the context of MI and explain the role they play in supporting individuals to make behavioral change.
  - Identify how MI can be used in day-to-day work.

#### COMPONENTS

PREREQUISITES

Once enrolled in the course, learners will complete:



An online pre-test.



A four-hour, virtual, instructor-led workshop.



An online post-test.

Completion of all components is necessary to receive a Certificate of Completion.

#### There are no prerequisites for this course.

**CONTINUING EDUCATION UNITS** 

The New York City Administration for Children's Services is recognized by the New York State Education Department's State Board for Social Work as an approved provider of continuing education for licensed social workers #SW-0402. This course is 4 contact hours/0.4 CEUs. CEU credit is contingent upon completion of all course components.

#### REGISTRATION

Division of Child Protection staff can reach out to their Staff Development Coordinator (SDC) to register. All others can register in **Cornerstone**, by browsing for the course name and completing all information. For more information about the ACS Workforce Institute, please contact the Help Desk at <u>Wihelpdesk@acs.nyc.gov</u> or call (212) 748-1898.

#### ABOUT ACS WORKFORCE INSTITUTE

A state-of-the-art professional development institute that strengthens skills and provides support to child welfare and juvenile justice direct service staff as they strengthen and support New York City's families and children. Through partnership with the City University of New York (School of Professional Studies and the Hunter College Silberman School of Social Work), the ACS Workforce Institute offers professional learning initiatives that move beyond the classroom to enhance skill development for new and seasoned ACS and provider agency staff.



#### Identifying and Addressing Intimate Partner Violence





A learning program for all direct service staff and supervisors working in Child Protection, Prevention or Foster Care services.

## **ABOUT** This learning program prepares learners to identify intimate partner violence (IPV) and engage families using a perpetrator pattern-based approach. During this training, learners gain knowledge and practical skills related to the assessment process, engagement of both survivors and abusive partners, documentation, and safety planning. Before attending this virtual, instructor-led training, learners must complete an online pre-test and an eLearning module.

#### BENEFITS Learners will:

- Better understand how to engage survivors, children and abusive partners using a strengthsbased approach of compassion, partnership and respect.
- Better assess how an abusive partner is creating risk for the survivor and the children.
- Be trained how to write case notes that focus on protective strategies, behaviors that place children at risk, and details that hold the abusive partner accountable.
- Be able to collaborate with survivors to develop IPV-specific safety plans.

#### COMPONENTS

Once enrolled in the course, learners will complete:

A 30-minute eLearning course.

An online pre-test.

A half-day, virtual, instructor-led training.

An online post-test.



Completion of all components is necessary to receive a Certificate of Completion.

#### **PREREQUISITES**

There are no prerequisites for this course. It is recommended that learners complete the Motivational Interviewing learning program offered through the ACS Workforce Institute or equivalent.

#### **CONTINUING EDUCATION UNITS**

The New York City Administration for Children's Services is recognized by the New York State Education Department's State Board for Social Work as an approved provider of continuing education for licensed social workers #SW-0402. This course is 3.5 contact hours/0.35 CEUs. CEU credit is contingent upon completion of all course components.

#### REGISTRATION

Register for this course by logging in to <u>Cornerstone</u>, browse for the course name and complete all information. For more information about the ACS Workforce Institute, please contact the Help Desk at <u>WIhelpdesk@acs.nyc.gov</u> or call (212) 748-1898.

#### ABOUT ACS WORKFORCE INSTITUTE

The ACS Workforce Institute (WI) is a state-of-the-art professional development institute that supports child welfare and juvenile justice direct service staff and strengthens their skills as they support and strengthen New York City's families and children. Through partnership with the City University of New York (School of Professional Studies and the Hunter College Silberman School of Social Work), the ACS Workforce Institute offers professional learning initiatives that move beyond the classroom to enhance skill development for new and seasoned ACS and provider agency staff.

#### LGBTQAI+ Refresher: Improving Outcomes for LGBTQAI+ Young People





A learning program for **direct service staff**, **supervisors and managers working in ACS and ACS provider agencies.** 

ABOUT This learning program aims to expand learners' understanding of the needs and strengths of LGBTQAI+ (Lesbian, Gay, Bisexual, Transgender, Questioning, Asexual, Intersex, and many more) young people and the key issues they face while involved with the Child Welfare and Juvenile Justice systems in New York City. Learners follow a scenario to explore themes of affirming vs. derogatory language, using correct terminology, and identifying strategies that support identity and feelings of personal safety and security. In alignment with ACS policy, learners are required to repeat this Refresher course once every two years after completion of LGBTQAI+ Foundational: Include, Empower and Affirm. Before attending this virtual, instructor-led training, learners must complete all course prerequisites listed below, an eLearning and an online pre-test.

#### **BENEFITS** Learners will:

- Explore how to create inclusive and affirming environments for LGBTQAI+ young people.
- Review and understand the ACS policies that support LGBTQAI+ young people.
- Better understand how to help staff manage issues with parents, foster parents and caregivers of LGBTQAI+ young people.
- Develop their ability to promote the safety, permanency and well-being of LGBTQAI+ young people.

#### **COMPONENTS**

Once enrolled in the course, learners will complete:

A 30-minute eLearning.

An online pre-test.

A 4.5-hour, virtual, instructor-led workshop.

An online post-test.

Completion of all components is necessary to receive a Certificate of Completion.

#### **PREREQUISITES**

Prior to attending this course, learners are required to have completed all components of the course, LGBTQAI+ Foundational: Include, Empower and Affirm.

#### **CONTINUING EDUCATION UNITS**

The New York City Administration for Children's Services is recognized by the New York State Education Department's State Board for Social Work as an approved provider of continuing education for licensed social workers #SW-0402. This course is 4.5 contact hours/0.45 CEU. CEU credit is contingent upon completion of all course components.

#### REGISTRATION

Division of Child Protection staff can reach out to their Staff Development Coordinator (SDC) to register. All others can register in **Cornerstone**, by browsing for the course name and completing all information. For more information about the ACS Workforce Institute, please contact the Help Desk at **Wihelpdesk@acs.nyc.gov** or call (212) 748-1898.

#### ABOUT ACS WORKFORCE INSTITUTE

A state-of-the-art professional development institute that strengthens skills and provides support to child welfare and juvenile justice direct service staff as they strengthen and support New York City's families and children. Through partnership with the City University of New York (School of Professional Studies and the Hunter College Silberman School of Social Work), the ACS Workforce Institute offers professional learning initiatives that move beyond the classroom to enhance skill development for new and seasoned ACS and provider agency staff.

#### OCFS: Involving Fathers for Children in Child Welfare: Fundamentals





A learning program for Child Welfare direct service staff.

## **ABOUT** This learning program aims to improve the competency of Child Welfare professionals in increasing the involvement of fathers in the lives of children in the Child Welfare system. This course focuses on challenging personal and professional beliefs about fathers, as well as the barriers that prevent them from being involved with their children. This course also explores strategies that learners can use to assist fathers in overcoming these barriers. This is the New York State Office of Children and Family Services (OCFS) course that is now being offered through Cornerstone.

#### **BENEFITS** Learners will:

- Develop knowledge around the importance of engaging fathers who have children in the Child Welfare system.
- Explore the power dynamics at work between them and fathers.
- Learn about the benefits of involving fathers in the Child Welfare system.
- Practice effective strategies to address the barriers to fathers' involvement with their children.

#### **COMPONENTS**

Once enrolled in the course, learners will complete:



An online pre-test.



A web-based training (WBT).



A full-day, virtual, instructor-led training.



An online post-test.



Completion of all components is necessary to receive a Certificate of Completion.

#### **PREREQUISITES**

There are no prerequisites for this course.

#### **CONTINUING EDUCATION UNITS**

There are no CEUs associated with this course.

#### **RECOMMENDED SUPPLEMENTAL COURSE**

Motivational Interviewing: Engaging Fathers builds on the foundational and strategic knowledge learned in this course by leveraging the skills of motivational interviewing and demonstrating how to put them into practice. Together, these courses provide learners with the knowledge and skills to more successfully engage fathers and male caregivers as a best practice to further support the children and families of New York City.

#### REGISTRATION

Register for this course by logging in to **Cornerstone**, browse for the course name and complete all information. For more information about the ACS Workforce Institute, please contact the Help Desk at **Wihelpdesk@acs.nyc.gov** or call (212) 748-1898.

#### ABOUT ACS WORKFORCE INSTITUTE

### Safety and Risk: Investigation, Synthesis and Assessment



Virtual ILT	A learning program for <b>direct service staf</b> <b>Prevention or Foster Care services.</b>	f and supervisors working in Child Protection,	
ABOUT	This learning program prepares learners to assess the risk of abuse or maltreatment of children by engaging in real work conversations and activities involving the definitions and processes of safety and risk. Learners practice providing a safety assessment for a scenario. Before attending this virtual, instructor-led training, learners must complete all course prerequisites listed below, an online pre-test and an eLearning module.		
BENEFITS	<ul> <li>Strengthen their understanding o assessment process from a prote</li> <li>Have reviewed a case scenario to</li> </ul>	f the four-step safety assessment process and the risk ctive viewpoint. enhance their skills to assess for safety and risk. surately document safety plans to protect children from	
COMPON	IENTS	PREREQUISITES	
Once enroll	led in the course, learners will complete:	There are no prerequisites for this course.	
	An online pre-test.	CONTINUING EDUCATION UNITS	
	A half-day, virtual, instructor-led workshop.	The New York City Administration for Children's Services is recognized by the New York State Education Department's State Board for Social Work as an approved provider of	
	A 30-minute eLearning course.	continuing education for licensed social workers #SW- 0402. This course is 3.0 contact hours/0.3 CEUs. CEU credit is contingent upon completion of all course components.	
	An online post-test.		
	Completion of all components is necessary to		

#### REGISTRATION

receive a Certificate of Completion.

Register for this course by logging in to <u>Cornerstone</u>, browse for the course name and complete all information. For more information about the ACS Workforce Institute, please contact the Help Desk at <u>WIhelpdesk@acs.nyc.gov</u> or call (212) 748-1898.

#### ABOUT JAMES SATTERWHITE ACADEMY

The ACS James Satterwhite Academy focuses on establishing the foundations of fundamental practices for newly hired direct service staff and supervisors. The ACS Workforce Institute provides ongoing, professional skills development of direct service staff and supervisors at ACS and its many partner agencies across the child welfare and juvenile justice sectors.

#### ABOUT ACS WORKFORCE INSTITUTE

#### **Understanding and Undoing Implicit Bias**



Virtual ILT	A learning program for direct service staff and supervisors working in Child Welfare or Juvenile Justice.		
ABOUT	This learning program engages learners with each other about implicit biases and how those biases contribute to racial disproportionality in the Child Welfare and Juvenile Justice systems — strengthening ACS's practices to support children and families starts from within the individual. During this virtual session, learners deepen their understanding and discuss the influences of implicit bias on institutional racism and structural inequity. Learners also practice strategies to reduce implicit bias and enhance equitable decision making in their work. Before attending this virtual, instructor-led training, learners must complete all course prerequisites listed below and an online pre-test.		
BENEFITS	<ul> <li>Learners will:</li> <li>Understand key concepts of implicit bias and causes of racial disproportionality in Child Welfare.</li> <li>Have reviewed strategies to identify one's own implicit biases and to recognize implicit bias in others.</li> <li>Have analyzed how implicit bias affects decision-making, engagement and equitable outcomes.</li> <li>Be trained to identify the connection between trauma, institutional racism, structural inequity and implicit bias.</li> <li>Be able to employ individual strategies to reduce implicit bias.</li> </ul>		

#### **COMPONENTS**

Once enrolled in the course, learners will complete:

#### **PREREQUISITES**

Prior to attending this course, learners are required to have completed the Understanding and Undoing Implicit Bias eLearning training.



An online pre-test.



A 6.5-hour, virtual, instructor-led training.



An online post-test.



Completion of all components is necessary to receive a Certificate of Completion.

#### CONTINUING EDUCATION UNITS

The New York City Administration for Children's Services is recognized by the New York State Education Department's State Board for Social Work as an approved provider of continuing education for licensed social workers #SW-0402. This course is 4.5 contact hours/0.45 CEUs. CEU credit is contingent upon completion of all course components.

#### REGISTRATION

Register for this course by logging in to <u>Cornerstone</u>, browse for the course name and complete all information. For more information about the ACS Workforce Institute, please contact the Help Desk at <u>WIhelpdesk@acs.nyc.gov</u> or call (212) 748-1898.

#### ABOUT ACS WORKFORCE INSTITUTE

The ACS Workforce Institute (WI) is a state-of-the-art professional development institute that supports child welfare and juvenile justice direct service staff and strengthens their skills as they support and strengthen New York City's families and children. Through partnership with the City University of New York (School of Professional Studies and the Hunter College Silberman School of Social Work), the ACS Workforce Institute offers professional learning initiatives that move beyond the classroom to enhance skill development for new and seasoned ACS and provider agency staff.

### Writing Effective Progress Notes: Tips and Techniques to Improve Your Documentation





A learning program for direct service staff working in Child Welfare, or anyone who has the responsibility of writing progress notes in Connections.

ABOUT This learning program provides Child Welfare staff with techniques and a framework for writing effective progress notes that reflect casework activities, as well as support assessment and decision making throughout the life of a case. Learners explore the crucial role progress notes play, and the importance of using descriptive, behavior-based language — while practicing writing progress notes. Before attending this instructor-led training, learners must complete an online pre-test.

#### **BENEFITS** Learners will:

- Recognize the importance of documentation in decision making.
- Acquire tools to write progress notes in a timely fashion.
- Learn how to best document the case information required to make informed decisions on issues of child safety, permanency and well-being.

PREREQUISITES

There are no prerequisites for this course. It is recommended that learners complete the Effective

**CONTINUING EDUCATION UNITS** 

There are no CEUs associated with this course.

Workforce Institute or equivalent.

Writing Skills eLearning course offered through the ACS

#### **COMPONENTS**

Once enrolled in the course, learners will complete:



An online pre-test.



A one-day, instructor led-workshop.



An online post-test.



Completion of all components is necessary to receive a Certificate of Completion.

#### REGISTRATION

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#### ABOUT ACS WORKFORCE INSTITUTE





A learning program for new direct service staff, supervisors and managers working in Foster Care services.

#### This learning program provides newly hired case planners, supervisors and managers with the foundational ABOUT knowledge and skills necessary to begin their work in Foster Care services. This learning program is delivered in three phases. Phase 1 focuses on building a foundation for the work. Phase 2 focuses on partnering with families to achieve permanency and well-being. Phase 3 focuses on promoting child, youth and family well-being. This virtual course consists of a combination of eLearning courses and virtual, instructor-led trainings.

#### BENEFITS Learners will:

- Receive an overview of their role and responsibilities within the context of the Child Welfare system.
- Be trained how to partner with families to create plans that address safety, behavioral change and well-being. •
- Better understand how implicit bias affects decision-making in child welfare.
- Gain knowledge and practical skills to identify and address intimate partner violence.
- Be able to build relationships to improve assessments using strengths-based engagement. •



There are no prerequisites for this course.

#### CONTINUING EDUCATION UNITS

Check individual courses for any available CEUs.

#### REGISTRATION

To register and for more information about this course or the ACS Workforce Institute, please contact the Help Desk at Wihelpdesk@acs.nyc.gov or call (212) 748-1898.

#### ABOUT ACS WORKFORCE INSTITUTE

The Office of Training and Workforce Development provides foundational and continuous learning for child welfare and juvenile justice direct service staff and supervisors. Through the use of simulation, coaching, and other best practices in adult learning, staff develop strengths-based skills to protect and support the children, youth, and families of New York City.

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